

SHAKARGANJ LIMITED

Corporate Briefing Session 30 September 2023





Company Brief



Shakarganj Limited, incorporated in 1967, is listed on the Pakistan Stock Exchange with the symbol SML

The company is the market leader in several areas of business and we transform renewable crops such as sugarcane and cotton into value added products comprising of refined sugar, Biofuel and textiles

The Company has its principal manufacturing facilities at Jhang and satellite manufacturing facilities at Bhone



Shakarganj Limited also holds a controlling interest in Shakarganj Food Products Limited (SFPL)

SFPL is a leading producer of dairy and fruit products and has since 2006 become a household name in Pakistan



Corporate Identity

The registered office of the Company is situated at Executive floor, IT Tower, 73-E 1, Hali Road, Gulberg-III, Lahore

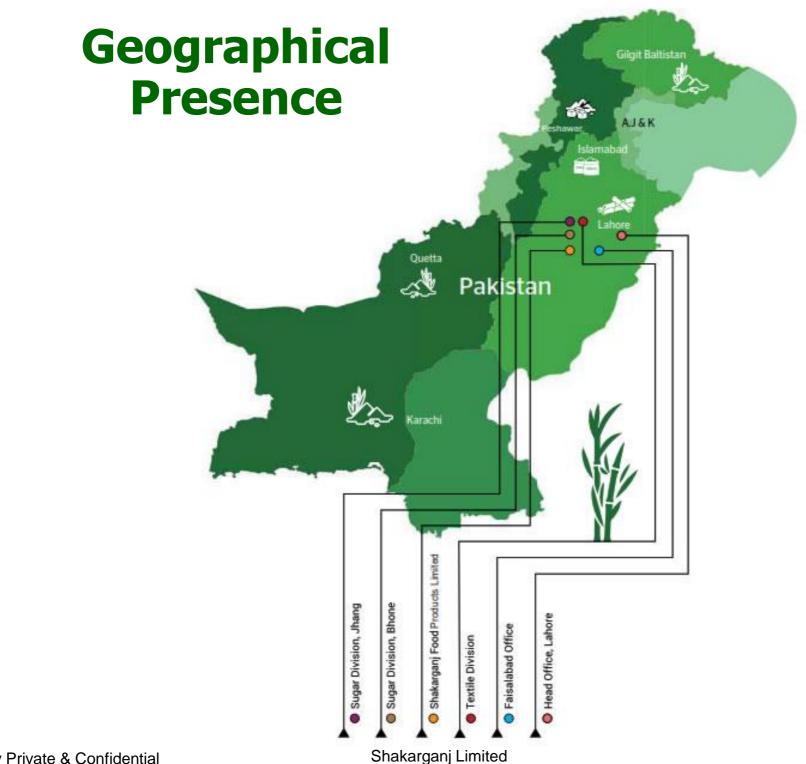
Company Registration Number: 0002546

National Tax Number: 1413603-1

Sales Tax Number: 04-06-1703-002-46

Incorporated on: 20 September 1967

PSX Symbol: SML



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Our History



Our History (1967 to 2020)					
1967	1983				
Incorporation as a Public Limited Company	Establishment of Shakarganj Sugar Research Institute (SSRI)				
Erection of First Sugar Factory with crushing capacity 1,500 Tons of Cane per Day (TCD)	1985				
1972	Erection of First Biofuel Plant with a				
Start of operations	capacity of 40,000 Litres per Day				
1979	1990				
Listed on Stock Exchanges	Establishment of Shakarganj Sugar				
1982	Research Institute Library				
Crushing Capacity increased to 4,000 TCD	Establishment of Particle Board Plant with the brand name Kane Wood				



Our History					
1992	2001				
Crushing Capacity increased to 10,000 TCD	Start of Shakarganj Social Action Programme				
Establishment Sugar Cane Pathology Laboratory	2002				
1999	Expansion in Biofuel Production Plant to 80,000 Litres per Day				
Establishment of Bio Compost Plant	2003				
2001	Amalgamation with Crescent Ujala Limited				
Sponsored Jhang Art Gallery	Starting of Mobile and Stationed Free Dispensaries				
Establishment of Tissue Culture Laboratory	Expansion in Biofuel Production Plant to 120,000 Litres per Day				



Our History					
2004	2008				
Expansion in Biofuel Production Plant to 160,000 Litres per Day	Effluent Treatment Plant				
Establishment of Shakarganj Farms Division	Establishment of Second Molecular Sieve Dehydration Plant with a capacity of 100,000 Litres per Day				
Establishment of Shakarganj Foundation	Plantation of Artificial Limbs Programme				
Establishment of Shakarganj Dairies					
2005	2013				
Erection of Second Sugar Factory (Bhone) with a crushing capacity of 6,000 TCD	Establishment of Tiger Compost Plant				
Erection of First Molecular Sieve	2016				
Dehydration Plant with a capacity of 100,000 Litres per Day	Establishment of Joint Venture Food Grade Carbon Dioxide (CO2) Plant with a capacity of 50 MT per day				



Awards & Accolade

Category of Award & Accolade	Year	Description	Remarks
Asian CSR Award Intel - AIM Award	2009	Asian CSR Awards	Shakarganj became the first Pakistani company to be honored with the Intel - AIM Corporate Responsibility Award at the Asian Forum on Corporate Social Responsibility held in Singapore
Best Corporate Report Awards	2001	Best Presented Annual Report Award	Shakarganj Annual Report was declared
	2003	Annual Best Corporate Report Award	one the best in the year by a joint committee of the
	2004	Annual Best Corporate Report Award	Institute of Chartered Accountants of
	2005	Annual Best Corporate Report Award	Pakistan (ICAP) and the Institute of Cost
	2008	Annual Best Corporate Report Award	and Management Accountants (ICMA).



Category of Award & Accolade	Year	Description	Remarks
FPCCI Export Trophy	1999	Merit Certificate	This Award is
Awards	2003	Merit Trophy Award	presented by the Federation of Pakistan
	2004	Merit Trophy Award	Chambers of
	2005	Best Export Performance Award	Commerce and Industry to the
	2007	Best Export Performance Award	Company with the highest exports in its category.
	2008	Best Export Performance Award	-category.
	2009	Special Merit Export Award	
	2011	Best Export Performance Award	
	2012	Best Export Performance Award	
2	2013	Best Export Performance Award	
	2014	Best Export Performance Award	



Category of Award & Accolade	Year	Description	Remarks
Top Company Award - Stock Exchange	1988	Top Company Award	This Award was given by the Stock Exchange as recognition of exceptional performance.
Best Taxpayer - FBR	2005	Best Taxpayer Award	The substantial contribution by Shakarganj to the national exchequer was recognized by
	2009	Best Taxpayer Award	the Federal Board of Revenue many times, and Shakarganj was awarded the Federal Board of Revenue Award for being the 'Largest Taxpayer' in its industrial sector.



Category of Award & Accolade	Year	Description	Remarks
Pakistan Sugar Mills Association (PSMA)	1983 -1984 1986- 1987 1992 – 1994	(Centre)	Mian Altaf M. Saleem of Shakarganj Limited was remained chairman of Pakistan Sugar Mills Association (PSMA) who plays a pivotal role in promoting the development and attaining efficiency in the best interest of sugar mills and sugar allied industries.
	1980 - 1982		
	1990 - 1992		



Financial Highlights (Seven Years)



		2023	2022	2021	2020	2019	2018	2017
Profitability & Ratios Area:								
Net Sales	(Rs 000)	9,561,824	12,325,570	9,161,763	6,409,384	6,256,738	7,404,243	11,360,157
Cost of Sales	(Rs 000)	9,884,539	11,954,857	9,751,929	7,081,059	6,283,349	7,047,093	10,704,342
Gross Profit / (Loss)	(Rs 000)	(322,715)	370,713	(590,166)	(671,675)	(26,611)	357,150	655,815
Operating Profit / (Loss)	(Rs 000)	(587,768)	(66,036)	(954,369)	(293,219)	(448,715)	92,871	324,500
Profit / (Loss) Before Tax	(Rs 000)	(863,213)	(338,138)	(1,164,266)	(1,170,655)	(774,470)	158,161	350,012
Profit / (Loss) After Tax	(Rs 000)	(546,219)	(225,302)	(1,387,910)	(997,583)	(728,411)	(14,008)	210,819
Earnings / (Loss) Before Interest, Taxes, Depreciation & Amortization (EBITDA)	(Rs 000)	424,175	1,002,529	(391,280)	(262,493)	172,169	858,121	1,054,322
Gross Profit Ratio	(%)	(3.38)	3.01	(6.44)	(10.48)	(0.43)	4.82	5.77
Net Profit to Sales	(%)	(5.71)	(1.83)	(15.15)	(15.56)	(11.64)	(0.19)	1.86
EBITDA Margin to Sales (net)	(%)	0.04	0.08	(0.04)	(0.04)	0.03	0.12	0.09
Operating Leverage Ratio	(%)	(1,208.50)	(2.89)	0.16	35.90	14.43	0.89	1.53
Return on Capital Employed	(%)	(3.65)	(0.01)	(7.91)	(9.53)	- 4.54	4.08	7.66
Liquidity Ratios Area:								
Current Assets	(Rs 000)	2,359,406	1,128,230	1,177,334	1,246,767	992,065	1,485,414	1,599,932
Current Liabilities	(Rs 000)	5,598,340	4,578,725	4,831,358	4,556,514	4,170,356	4,052,096	3,962,002
Net Current Assets / (Liabilities)	(Rs 000)	(3,238,934)	(3,450,495)	(3,654,024)	(3,309,747)	(3,178,291)	(2,566,682)	(2,362,070)
Property, Plant and Equipment	(Rs 000)	14,661,871	15,451,699	16,166,485	9,745,632	10,253,780	10,825,661	8,487,270
Total Assets	(Rs 000)	19,023,521	18,562,005	19,135,860	12,724,256	13,467,068	14,307,132	11,270,752
Current Ratio	(Times)	0.42	0.25	0.24	0.27	0.24	0.37	0.40
Quick / Acid Test Ratio	(Times)	0.12	0.15	0.09	0.12	0.08	0.09	0.10
Cash to Current Liabilities	(%)	1.13	0.67	0.04	0.18	2.01	0.70	0.13
Cash Flow from Operations to Sales	(%)	6.72	7.07	5.13	11.03	17.47	4.07	(10.87)

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		2023	2022	2021	2020	2019	2018	2017
Activity / Turnover Ratios Area:								
Inventory Turnover Ratio	(Times)	10.28	31.50	18.02	10.80	7.24	6.21	13.42
No. of days in Inventory	(Days)	35.52	11.59	20.26	33.80	50.38	58.82	27.21
Debtor Turnover Ratio	(Times)	94.28	166.71	64.43	54.16	167.95	71.49	125.62
No. of Days in Receivables / Average Collection Period	(Days)	3.87	2.19	5.66	6.74	2.17	5.11	2.91
Total Assets Turnover Ratio	(Times)	0.50	0.66	0.48	0.50	0.46	0.52	1.01
Fixed Assets Turnover Ratio	(Times)	0.65	0.80	0.57	0.66	0.61	0.68	1.34
Investment / Market Ratios Area:								
Earning / (Loss) Per Share	(Rupees)	(4.37)	(1.80)	(11.10)	(7.98)	(5.83)	0.11	1.80
Dividend Yield Ratio	(%)	-	-	-	-	-	-	1.38
Dividend Payout Ratio	(%)	-	-	-	-	-	-	69.44
Dividend Cover Ratio	Times	-	-	-	-	-	-	1.44
Cash Dividend per Share	(Rupees)	-	-	-	-	-	-	1.25
Market Value Per Share at the Year End	(Rupees)	37.42	45.00	52.50	38.00	34.10	55.00	90.75
- Highest during the Year	(Rupees)	47.85	54.90	60.65	50.00	76.48	90.44	132.25
- Lowest during the Year	(Rupees)	29.00	36.50	29.70	30.17	26.25	54.15	22.50
Breakup Value Per Share Including Surplus on Revaluation of Fixed Assets	(Rupees)	81.37	84.07	89.77	54.87	63.67	69.46	49.09
Capital Structure Ratios Area:								
Shareholders' Equity (Without Surplus on revaluation of property, plant and Equipment)	(Rs 000)	80,582	251,766	(245,421)	770,716	1,601,612	1,857,468	1,416,858
Share Capital	(Rs 000)	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000
Financial Leverage Ratio	Times	11.14	3.88	(5.51)	2.44	1.37	1.50	1.55
Weighted Average Cost of Debt	(%)	21.13	12.24	8.60	11.42	12.39	7.84	7.63
Long Term Debt : Equity Ratio	:	2.79	0.16	-1.70	0.60	0.24	0.29	0.37
Interest Cover Ratio	(Times)	(1.38)	(0.01)	(3.23)	(1.34)	1.79	3.06	0.83

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Financials Information for the year ended 30 September 2023



Statement of Financial Position

AS AT 30 September 2023

,	2023	2022		2023	2022
EQUITY AND LIABILITIES	(RUPEES IN	THOUSAND)	ASSETS	(RUPEES IN	THOUSAND)
SHARE CAPITAL AND RESERVES			NON-CURRENT ASSETS		
Authorized share capital			Property, plant and equipment	14,661,871	15,451,699
150,000,000 (: 150,000,000)			Biological assets	28,889	30,204
Ordinary shares of Rs. 10 each	1,500,000	1,500,000	Long term investments	1,937,220	1,915,737
50,000,000 (: 50,000,000)	,	, ,	Long term advances and deposits	36,135	36,135
Preference shares of Rs. 10 each	500,000	500,000	5		,
		,		16,664,115	17,433,775
	2,000,000	2,000,000	-		
Issued, subscribed and paid up share capital	1,250,000	1,250,000			
Reserves					
Capital reserves					
Surplus on revaluation of property, plant and]		
equipment - net of deferred income tax	10,091,018	10,256,630			
Other capital reserves	1,628,418	1,751,879			
	11,719,436	12,008,509			
Revenue reserve - General	-	516,306	_		
	11,719,436	12,524,815			
Accumulated loss	(2,797,836)	(3,266,419)	_		
TOTAL EQUITY	10,171,600	10,508,396			
LIABILITIES					
NON-CURRENT LIABILITIES					
Long term financing	185,294	-]		
Employees' retirement benefits	727,348	421,960			
Deferred income tax liability	2,340,939	3,052,924			
	3,253,581	3,474,884	-		
CURRENT LIABILITIES			CURRENT ASSETS		
Trade and other payables	4,791,983	3,409,852	Biological assets	1,632	2,881
Short term borrowings	672,500	935,000	Stores, spare parts and loose tools	91,429	52,018
Accrued mark-up	76,806	52,735	Stock-in-trade	1,485,204	295,242
Current portion of non-current liabilities	39,706	41,413	Trade debts	137,753	65,085
Unclaimed dividend	1,916	1,916	Loans and advances	181,080	269,946
Provision for taxation	15,429		Prepayments and other receivables	308,639	322,171
	5,598,340		Cash and bank balances	63,421	30,639
TOTAL LIABILITIES	8,851,921	8,053,609		2,269,158	1,037,982
CONTINGENCIES AND COMMITMENTS			Non-current assets held for sale	90,248	90,248
				2,359,406	1,128,230
TOTAL EQUITY AND LIABILITIES	19,023,521	18,562,005	TOTAL ASSETS	19,023,521	18,562,005
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Financial Highlights

For the year ended 30 September 2023

Description	2023	2022	Favora (Unfavo	
	Amou	unt (Rs. in mill	ion)	%
Sales	9,562	12,326	(2,764)	(22)
Cost of sales	(9,885)	(11,955)	2,070	17
Gross loss / (profit)	(323)	371	(693)	(187)
Admin, distribution & other expenses	(613)	(582)	(31)	(5)
Other income	348	145	203	139
Loss from operations	(588)	(66)	(522)	(790)
Finance cost	(363)	(336)	(26)	(8)
Share of profit from equity accounted				
investee	87	64	23	36
Loss before taxation	(863)	(338)	(525)	(155)
Taxation	317	113	204	181
Loss after taxation	(546)	(225)	(320)	(142)



Production & Cost

Description	Unit	Sep-23	Sep-22
Sugarcane Crushed	МТ	1,019,181	1,347,651
Sugar Recovery	%	10.26	9.36
Sugar Produced	МТ	104,540	126,112
Molasses Consumed	МТ	38,072	83,959
Biofuel Produced	МТ	7,947	17,258
Yarn Produced	Bags	-	-
Converted in 20/1 count	Bags	-	-
Cost of Sugarcane	Per 40 kg	307.57	254.68
Cost of Sugarcane	Per MT	7,689	6,367

Gross Profit Margin (Products Wise)

Description	Unit	Cost of Sugarcane per kg of Sugar Produced Rs. 74.94		
Crop 2023	Per kg			
Crop 2022	Per kg	Rs. 68.02		
				Rupees
Description	Unit	Net Sale Price	Cost of Goods Sold	Contribution Margin
Year ended September 2023				
Sugar	Per MT	72,645	76,392	(3,747)
Biofuel	Per MT	207,316	187,357	19,959
Yarn	Per Bag	*_	*_	*_
Year ended September 2022				
Sugar	Per MT	68,615	69,234	(619)
Biofuel	Per MT	167,238	134,496	32,742
Yarn	Per Bag	15,571	*_	*_

* Operations remained closed in current year.

Contribution Margin (Products Wise)

Description	Unit	Cost of Sugarcane per kg of Sugar Produced Rs. 74.94		
Crop 2023	Per kg			
Crop 2022	Per kg		Rs. 68.02	<u>)</u>
				Rupees
Description	Unit	Net Sale Price	Cost of Production	Contribution Margin
Year ended September 2023				
Sugar	Per MT	72,645	67,243	5,402
Biofuel	Per MT	207,316	132,515	74,801
Yarn	Per Bag	-	* _	* _
Year ended September 2022				
Sugar	Per MT	68,615	61,874	6,741
Biofuel	Per MT	167,238	109,723	57,515
Yarn	Per Bag	15,571	*_	* _

Note: Fixed cost has been eliminated which includes:

Sugar and Biofuel: Salaries and wages 75%, Insurance, Rent and Taxes, R&D, Depreciation.

Textile: Salaries and wages 25% Insurance, Rent and Taxes, Depreciation.

* Operations remained closed in current year.



Sales (Quantitative)

Description	Unit	Sep 2023	Sep 2022
Sugar	МТ	104,431	126,316
Biofuel	МТ	6,795	15,813
Yarn	Bags	-	15,287



Segment Results – Sugar and Biofuel For the year ended 30 September 2023

Rupees in thousand

	Sugar		Biof	uel	
	2023	2022	2023	2022	
Revenue					
- External	7,706,461	9,369,021	1,853,328	2,650,538	
- Intersegment	1,394,627	1,361,840	31,793	71,277	
	9,101,088	10,730,861	1,885,121	2,721,815	
Segment expenses					
Cost of Revenue					
- External	9,459,045	10,729,829	354,864	874,268	
- Intersegment	33,302	79,287	1,394,627	1,329,822	
	9,492,347	10,809,116	1,749,491	2,204,090	
Gross (loss) / profit	(391,259)	(78,255)	135,630	517,725	
- Distribution cost	(16,576)	(16,218)	(88,018)	(166,831)	
 Administrative expenses 	(299,989)	(265,451)	(62,130)	(67,078)	
	(316,565)	(281,669)	(150,148)	(233,909)	
Segment results	(707,824)	(359,924)	(14,518)	283,816	
Other expenses	(88,476)	(15,546)	(18,326)	(3,943)	
Operating (loss) / profit	(796,300)	(375,470)	(32,844)	279,873	
Finance costs	(299,945)	(267,821)	(62,128)	(67,931)	
(Loss) / profit before taxation	(1,096,245)	(643,291)	(94,972)	211,942	



Segment Results – Farms, Others and Total For the year ended 30 September 2023

Rupees in thousand

	Rupees III lilousa				
Text	ile	Farms		Total	
2023	2022	2023	2022	2023	2022
-	259,872	2,035	46,139	9,561,824	12,325,570
-	-	1,509	8,010	-	
-	259,872	3,544	54,149	9,561,824	12,325,570
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66,885	322,939	3,745	27,821	9,884,539	11,954,857
-	-	-	32,018	-	
66,885	322,939	3,745	59,839	9,884,539	11,954,857
(66,885)	(63,067)	(201)	(5,690)	(322,715)	370,713
(1,149)	(1,145)	-	-	(105,743)	(184,194
(38,169)	(44,701)	(45)	(773)	(400,333)	(378,003
(39,318)	(45,846)	(45)	(773)	(506,076)	(562,19
(106,203)	(108,913)	(246)	(6,463)	(828,791)	(191,484
-	(328)	-	-	(106,802)	(19,81)
-	-	-	-	347,825	145,26
(106,203)	(109,241)	(246)	(6,463)	(587,768)	(66,03
(697)	(546)			(362,770)	(336,298
-	_	-	_	87,325	64,196
(106,900)	(109,787)	(246)	(6,463)	(863,213)	(338,13
(100,000)	(100,101)	(270)	(0,+00)	316,994	112,83
			-	(546,219)	(225,30)
	Shakargani Limi	ite d	L	(0.0,2.0)	(220,00

Revenue

- External
- Intersegment

Segment expenses

Cost of Revenue

- External
- Intersegment

Gross (loss) / profit

- Distribution cost
- Administrative expenses

Segment results

Other expenses Other income **Operating loss** Finance costs Share of income from equity

accounted investee

Loss before taxation

Taxation

Loss for the year

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